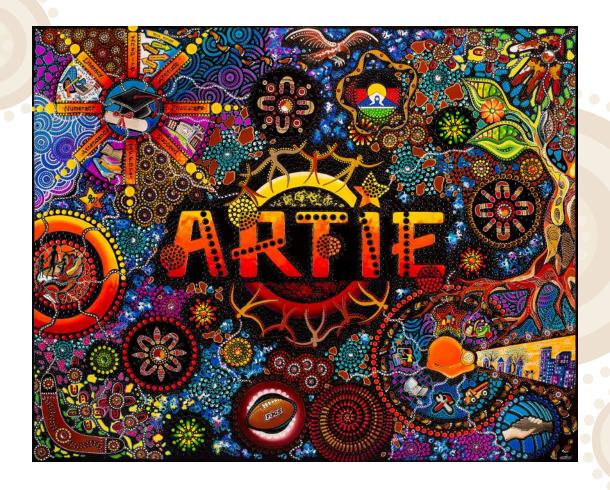
### Reconciliation Action Plan 2015 - 2017











### **Artwork by Chern'ee Sutton**

Chern'ee Sutton is an 18 year old contemporary Aboriginal artist whose heritage lies with the Kalkadoon people of the Mount Isa region in Queensland, Australia.

Her great, great grandmother is listed as an apical ancestor of the Kalkadoon tribe and her uncle is a Kalkadoon community chairman.

Chern'ee began painting at 13 years of age, when her teacher encouraged her to enter the Yoorellgoo Indigenous Art Competition, in which she won first place in the painting category.

From this point onwards, Chern'ee embraced her artistic side and worked 'madly' and constantly throughout the next 4 years; a journey that has rewarded her hard work nationally and internationally. Most notably and recently, Chern'ee was awarded the NAIDOC National Youth of the Year Award for her contribution to the arts community.

Chern'ee's artistic objectives strive to promote reconciliation and enable a deeper understanding and appreciation of Aboriginal life and cultures. Her positive spirit, buoyancy, pride and goodwill are ingrained on the surfaces of the canvases she diligently creates.

Her various achievements mirror the inspirational figure that Chern'ee has become, proving that despite her young age, anything is possible when ambition meets passion. Her artwork is featured throughout this Reconciliation Action Plan.

For more information about Chern'ee Sutton, visit her website at: www.cherneesutton.com.au/

### FOGS Executive Chairman Message

The Former Origin Greats (FOGS) remain committed to playing our role in the endorsement of and participation in reconciliation through internal and external associations and programs our organisation administer.

The development and publication of our Reconciliation Action Plan (RAP) has stipulated comprehensively our commitments and further enforces our genuine commitment to improve outcomes for Aboriginal and Torres Strait Islander peoples.

We are proud of the continued initiatives and programs that our organisation coordinates and facilitates both within schools and in the community. The FOGS have a proud history of Aboriginal and Torres Strait Islander members, whom have all contributed significantly to Queensland's success at State of Origin level and who assist through providing support to our programs.

On behalf of the FOGS I would like to acknowledge Reconciliation Australia and its continuing role within the community, providing education and promoting the importance of reconciliation between Aboriginal and Torres Strait Islander peoples and other Australians.

I would also like to thank the team at Reconciliation Australia for their continuous support in assisting and providing guidance to the FOGS in the initial development of our RAP and its future growth. We look forward to working with them as we progress our commitments as an organisation.

### **Gene Miles**FOGS Executive Chairman FOGS Queensland



### **Reconciliation Australia CEO Message**

On behalf of Reconciliation Australia, I congratulate the Queensland Former Origin Greats (FOGS) on the launch of their first Reconciliation Action Plan (RAP)—an Innovate RAP.

Our RAP program is designed to drive social change in workplaces across Australia. In launching this RAP, FOGS joins more than 600 other RAP organisations helping us to steer change to improve the social and economic wellbeing of Aboriginal and Torres Strait Islander Australians.

This RAP formalises FOGS' long standing commitment to reconciliation and to addressing the gap that exists between Aboriginal and Torres Strait Islander peoples and other Australians. It strengthens FOGS' existing reconciliation programs, such as the successful ARTIE Academy, and makes important new commitments around employment, education and business opportunities for Aboriginal and Torres Strait Islander peoples.

As a non-profit, sporting organisation, FOGS is well placed to advance reconciliation through its strong community reputation and relationships within the football community. This RAP reflects the organisation's genuine commitment to achieving long-term, sustainable relationships for the benefit of all Australians.

I look forward to following the progress of FOGS' inaugural RAP and wish the organisation well as they advance on their reconciliation journey.

**Justin Mohamed**Chief Executive Officer
Reconciliation Australia



### **Our Vision for Reconciliation**

Reconciliation is everyone's business and is important to all Australians, whether Aboriginal, Torres Strait Islander, man or woman, boy or girl. Our vision for reconciliation is to assist in 'closing the education gap' between Aboriginal and Torres Strait Islander young peoples and their peers, to ensure positive transition period from school to work.

The Former Origin Greats (FOGS) understand Australia's unique cultures and believe in the importance of respectful relationships, perspectives and diverse cultural experiences. It is a concept that is always expanding and improving and requires continual collaboration. The Former Origin Greats are creating a holistic approach towards fostering new and strengthening existing relations with First Australian Peoples and communities. Through the organisation's Aboriginal and Torres Strait Islander initiatives, the firm foundations the programs are developed upon strive to make a difference to the lives of First Nation Peoples, providing sustainable opportunities through mutual respect and understanding.

### **Our Business**

The Former Origin Greats (FOGS) is a not-for-profit organisation consisting of the 181 players who have represented Queensland at State of Origin level since its inception in 1980. State of Origin is an annual best of three Rugby League Football series held between two state representative sides, New South Wales and Queensland. State of Origin is arguably Australia's greatest sporting rivalry and is one of the country's premier sporting events.

Many of Australia's highest profile sportsmen are FOGS and as an organisation we are so proud of the contribution of Aboriginal and Torres Strait Islander Peoples have made to the great interstate rivalry we call State of Origin. Since the inception of State of Origin, just over 20% of the 179 members identify as Aboriginal or Torres Strait Islander elite athletes, which include Arthur Beetson, Mal Meninga, Gorden Tallis, Johnathan Thurston and Greg Inglis. Without the inimitable talent of these individuals it is fair to say that Queensland would not have experienced the success to date it has. Whilst the FOGS is an organisation built upon the foundations of Rugby League, our core business is centred on four key components:

- The commitment to raising funds for designated charities.
- To support the State of Origin series and State of Origin staff and players.
- Aiding in the development of Rugby League within Queensland.
- Actively mentor First Australian Peoples and communities throughout Queensland.

Focusing on key component four, FOGS work towards making a positive difference and contribute to closing the employment, education and economic inclusion gap between Aboriginal and Torres Strait Islander Peoples and the broader Australian community.

Our organisation is committed to playing an active role to make a positive difference in Aboriginal and Torres Strait Islander communities throughout Queensland. Through our programs, FOGS promotes social change by highlighting the importance of education and employment.

The FOGS have fifteen (15) staff of which one (1) identifies as an Aboriginal and Torres Strait Islander person. However, in addition to this a subsidiary of the organisation the ARTIE Academy has in excess of ten (10) First Australian ambassadors and mentors who are employed on a contractual basis, 100% of these employees are Aboriginal and Torres Strait Islander staff.

FOGS will utilise the profile and impeccable repute of the organisation to actively play a role in the Australian Government 'Closing the Gap' agenda and to also endorse social change with Aboriginal and Torres Strait Island peoples and communities throughout Queensland.

As an organisation we acknowledge, respect the values, cultural practises and beliefs of First Australian Peoples and continually strive to enhance our knowledge and cultural understanding.

### **Our Current Programs**

### **ARTIE Academy**

The ARTIE (Achieving Results Through Indigenous Education) Academy is a unique program exclusive to sixteen (16) State Schools throughout Queensland. The ARTIE Academy is named after FOG number 1 and renowned Aboriginal man, Arthur Beetson. A man proud of his heritage, whose name and legacy lives on every day through the 2000 students enrolled in the Academy.

The ARTIE Academy is an Australian Government funded program with a presence throughout Queensland, including North Queensland, Central Queensland, Sunshine Coast, Caboolture, Logan and Ipswich. The Academy provides an opportunity for over 2000 Aboriginal and Torres Strait Islander students from grade three to twelve (3-12) to participate in a program that encourages and rewards improvements in school attendance, behaviour, academic achievement and effort.

The ARTIE Academy promotes the importance of Aboriginal and Torres Strait Islander peoples cultural identity and awareness amongst its participants. The motto 'Inspire, Encourage, Succeed' forms the basis of a myriad of strategies that aim to improve the schooling endeavours of participating students. Strategies include:

- Attendance challenges conducted each school term that encourage ARTIE Academy members to attend school.
- Building relationships with participants through personalised tutoring, through the ARTIE Academy Tutoring Program.
- Support of Aboriginal and Torres Strait Islander students in their senior years of schooling through the 'ARTIE Greats Challenge'.
- Engagement with parents and the broader community through 'Parent Reward Programs'.
- Activity working with and continually striving to strengthen our association with Universities throughout Queensland, Academy Research Team (QUT Behavioural Economics Team), Government stakeholders and community members to deliver a culturally appropriate and informed Program that is analysed and tested for success.
- Implementation of innovation projects that not only capture and engage our ARTIE Academy students but also seek to promote acceptance and cultural understanding throughout school communities. The ARTIE Academy 'Reconciliation Challenge' aims to create an environment that promotes tolerance and acceptance by encouraging students and teachers to build cohesive working relationships.



The ARTIE Academy 'Reconciliation Challenge' is a competition involving sixteen (16) ARTIE Academy Schools, which aim to create an environment that promotes increased awareness and acceptance by encouraging all students and teachers to build strong cohesive working relationships.

The 'Reconciliation Challenge' is focused on individual interpretation of reconciliation through the arts which include, visual art, performing arts and creative writing as well as showcasing the dedication and commitment of schools towards cohesion. This challenge is an opportunity for young Queenslanders regardless of their heritage to express their understanding of reconciliation and have their voices heard. This competition promotes the organisation's vision of reconciliation through encouraging both Aboriginal and Torres Strait Islander peoples and their peers to showcase their unique cultures, beliefs and traditions through individual interpretation of reconciliation.

The FOGS as an organisation play a key role in the delivery of the ARTIE Academy program through the strength and repute of its brand, accessing and engaging community leaders and professional bodies, as well as providing links to high-profile Aboriginal and Torres Strait Islander role models. This is a key factor in reversing the cycle of barriers encountered by First Australian students and ensuring the active involvement in the ARTIE Academy to enhance their ability to reach every opportunity to succeed in achieving their goals in education and establish firm foundations post school.







### **Our RAP**

Our RAP has been developed in consultation with various internal and external stakeholders, including the Board of Directors, Aboriginal and Torres Strait Islander community members, Senior Management and staff to ensure personal input and ownership into increasing our commitment to the Australian reconciliation journey. Through FOGS stakeholder inclusion, we ensure that our RAP applies to every person, program or service across the organisation, through employing a consultative process and ensuring holistic contribution towards reconciliation is upheld.

Our RAP Working Group is made up of seven (7) members comprising of the Executive Chairman, ARTIE Academy Program Manager, Human Resource Manager, Event Manager, Sponsorship Manager and two (2) Aboriginal and Torres Strait Islander community representatives. The ARTIE Academy Education Coordinators played an active role in consulting with key Aboriginal and Torres Strait Islander peoples, community groups and Elders to ensure that contributions towards the development of FOGS RAP supporting programs, processes, engagement and acknowledgements are culturally appropriate.

For further implementation, development and tracking progress of the FOGS RAP, the RAP Working Group will continue to follow processes supporting the holistic approach into the implementation of the RAP and seek the input of the ARTIE Academy Steering Committee. The ARTIE Academy Steering Committee is the operating structure of the ARTIE Academy and is driven by a committee comprising of Government representatives, school and community members. Currently there are seven (7) Aboriginal and Torres Strait Islander people who play an active role on the committee. The ARTIE Academy Steering Committee provides strategic advice and guidance to ensure the goals of the educational program remain relevant to the needs of Aboriginal and Torres Strait Islander peoples and respectful of the community our programs play an active role in.

In addition to this, our RAP will be revised prior to the expiry of the current RAP developed, all changes will be endorsed by the RAP Working Group and ARTIE Academy Steering Committee prior to final endorsement from Reconciliation Australia.

The RAP will outline the organisations achievements in terms of contributions towards 'Closing the Gap' in the areas of education and the transition period between school and work as well the impact the positive profile of the organisation has in in terms of strengthening existing and establishing new relations with key Aboriginal and Torres Strait Island community members. The revised RAP will also detail the organisation endeavours for the future in terms of objectives that are in the development stage and the revised holistic future approach to reconciliation.



### **Tribute to Arthur (Artie) Beetson**

Arthur Henry Beetson, a proud Aboriginal man, he could "do it all" on the football field and "sell tickets", the great Rugby League coach Jack Gibson once said.

He is Former Origin Great number one, a man instrumental in the creation and development of the great interstate rivalry which we call State of Origin. He may have been one of the best forwards Rugby League has ever seen, the first Aboriginal Australian man to captain a national sporting team, but outside the Rugby League arena he was a true leader for his people, an inspirational man who fought uncompromisingly for First Australian Peoples to be recognised and respected among society.

His respect within communities stems for his resilient nature, ability to overcome struggles and strong presence. His lasting beliefs and attitudes on Aboriginal and Torres Strait Islander peoples success in school and employment continue to inspire students Australia wide.

He advocated tirelessly for young First Australian Peoples to finish school and secure employment, further education or training, which is why the FOGS are proud to continue his legacy through a program named in his honour; the ARTIE Academy.



### Relationships



We aim to continue to leverage existing and establish new relationships, create innovative projects that strengthen our level or engagement and encourage change with Aboriginal and Torres Strait Islander peoples and communities, we also aim to promote reconciliation, awareness and acceptance within our sphere of influence. We will continue to ensure cultural sensitivity and respect is always maintained, in effectively maintaining strong working relationships.

**FOCUS AREA:** Building Stronger Mutually Beneficial Relationships

Action	Performance Measur	res
FOGS RAP Working Group actively monitors RAP development, including implementation of actions, tracking progress and reporting.	RAP Working Group oversees the development, endorsement and launch of the RAP.	
	Responsibility	Timeline
	FOGS RAP Working Group Chair	July 2015
Action	Performance Measur	res
FOGS RAP Working Group actively monitors RAP development, including implementation of actions, tracking progress and reporting.	RAP Working Group to r monitor and report on F	meet two (2) times a year to RAP progress.
	Responsibility	Timeline
	FOGS RAP Working Group Chair	June / December 2015, 2016, 2017
Action	Performance Measur	res
FOGS RAP Working Group actively monitors RAP development, including implementation of actions,	Provide bi-annual updates of RAP progress to staff.	
	Responsibility	Timeline
	Responsibility FOGS RAP Working Group Chair	<b>Timeline</b> July / January 2015, 2016, 2017
	FOGS RAP Working	July / January 2015, 2016, 2017
Action  FOGS RAP Working Group actively monitors RAP development, including implementation of actions,	FOGS RAP Working Group Chair	July / January 2015, 2016, 2017  res  up will continue to seek support from the ARTIE
tracking progress and reporting.  Action	FOGS RAP Working Group Chair  Performance Measur FOGS RAP Working Group ongoing guidance and s	July / January 2015, 2016, 2017  res  up will continue to seek support from the ARTIE

### **Action**

Engage and consult with internal Aboriginal and Torres Strait Islander staff and Former Origins Greats to maintain cultural connection with First Nations Peoples and communities.

#### **Performance Measures**

Establish an internal Aboriginal and Torres Strait Islander Network group of four (4) to provide guidance to the RAP Working Group during the planning, implementation and review phases of RAP objectives.

### Responsibility

**Timeline** 

FOGS RAP Working Group Chair

December 2015

#### Action

Engage and consult with internal Aboriginal and Torres Strait Islander staff and Former Origins Greats to maintain cultural connection with First Nations peoples and communities.

### **Performance Measures**

Aim to increase the number of Aboriginal and Torres Strait Islander people in this network by two (2) members over the length of the RAP.

### Responsibility

**Timeline** 

FOGS RAP Working Group Chair

December 2017

#### **Action**

Consult with external Aboriginal and Torres Strait Islander peoples, stakeholders and networks to maintain strong positive relationships.

#### **Performance Measures**

Develop and implement a plan to increase and maintain strong, positive relationships with external Aboriginal and Torres Strait Islander peoples, stakeholders and networks.

### Responsibility

**Timeline** 

ARTIE Academy Program Manager December 2015

ARTIE Academy
Education Coordinators

### Action

### **Performance Measures**

Consult with external Aboriginal and Torres Strait Islander peoples, stakeholders and networks to maintain strong positive relationships.

Continue to utilise our external relationships and networks of Aboriginal and Torres Strait Islander peoples as point of consult during planning and implementation of RAP initiatives.

### Responsibility

Timeline

ARTIE Academy Program

March 2016

Manager

ARTIE Academy

**Education Coordinators** 



#### **Action**

FOGS to celebrate and participate in National Reconciliation Week (NRW) and other significant Aboriginal and Torres Strait Islander days that promote stronger relationships between Aboriginal and Torres Strait Islander peoples and other Australians.

#### **Performance Measures**

FOGS to organise at least one internal event to celebrate and acknowledge NRW. All NRW events to be registered on the Reconciliation Australia website.

Develop and distribute an information and activities sheet to encourage FOGS employees to participate and celebrate in NRW.

Encourage employees to celebrate other significant Aboriginal and Torres Strait Islander days and/or events within the community.

# Responsibility Timeline ARTIE Academy Program May 27 - June 3 2016/17 Manager ARTIE Academy Education Coordinators

### **Action**

Encourage FOGS Sponsors and Partners to develop a RAP and continue the sponsorship of Aboriginal and Torres Strait Islander events and programs.

### **Performance Measures**

Develop and implement a strategic plan to communicate to and encourage the organisations sponsors and partners to investigate participating in Reconciliation Australia's RAP program.

Responsibility	Timeline
Sponsorship Manager	January 2016
Sponsorship Coordinator	

### **Action**

Encourage FOGS Sponsors and Partners to develop a RAP and continue the sponsorship of Aboriginal and Torres Strait Islander events and programs.

### **Performance Measures**

Utilise FOGS sphere of influence to engage, encourage and promote to the wider community, partnerships they can develop with Aboriginal and Torres Strait Islander peoples and organisations.

Responsibility	Timeline
Sponsorship Manager	January 2016/2017
Sponsorship Coordinator	

### Action **Performance Measures** Encourage FOGS Sponsors and Partners to develop a Initiate conversation by organising meetings with at RAP and continue the sponsorship of Aboriginal and least (2) Corporate Sponsors / Partners with regards to Torres Strait Islander events and programs. the development of a RAP. Responsibility **Timeline** Sponsorship Manager January 2016 Sponsorship Coordinator **Action Performance Measures** Encourage FOGS Sponsors and Partners to develop a Scope, develop and implement a plan for FOGS to sponsor at least two (2) Aboriginal and Torres Strait RAP and continue the sponsorship of Aboriginal and Islander events each year. Torres Strait Islander events and programs. Responsibility **Timeline** Sponsorship Manager December 2015 Sponsorship Coordinator Action **Performance Measures** Support and encourage all ARTIE Academy Schools to Increase support and encourage participation in the ARTIE Academy Reconciliation Challenge. participate in the Reconciliation Challenge in the forthcoming years 2016 and 2017. Responsibility **Timeline ARTIE Academy Program** July 2016 and 2017 Manager **ARTIE Academy Education Coordinators**

# Strengthen existing and develop new relationships with Queensland regions to increase community engagement and support in areas FOGS operate within. Responsibility Timeline ARTIE Academy Program January 2016 Manager

Sponsorship Manager

### Respect



FOGS will continue to ensure respectful relationships are built. Respect through understanding and recognition of the uniqueness of Aboriginal and Torres Strait Islander peoples, histories, cultures is important to FOGS, as it will foster increased awareness and understanding within our workplace, programs the organisation administer and the greater community we work in.

**FOCUS AREA:** Increased recognition and respect for First Australian Peoples of histories and cultures.

### **Action**

# Engage employees to increase understanding and awareness of Aboriginal and Torres Strait Islander peoples, histories, cultures and achievements by providing continuous cultural learning, training and development.

### **Performance Measures**

Capture baseline data on FOGS employee's current level of understanding around Aboriginal and Torres Strait Islander history, cultures and achievements.

Responsibility	Timeline	
Executive Chairman	December 2015	
ARTIE Academy Program Manager		

### **Action**

# Engage employees to increase understanding and awareness of Aboriginal and Torres Strait Islander peoples, histories, cultures and achievements by providing continuous cultural learning, training and development.

### **Performance Measures**

Scope and develop a business case for cultural awareness, capability and development based on FOGS core business with findings presented to relevant HR/ Learning and Development area for their input.

Responsibility	Timeline
Executive Chairman	February 2016
ARTIE Academy Program Manager	

### **Action**

# Engage employees to increase understanding and awareness of Aboriginal and Torres Strait Islander peoples, histories, cultures and achievements by providing continuous cultural learning, training and development.

### **Performance Measures**

Develop and pilot an Aboriginal and Torres Strait Islander cultural awareness training strategy that caters to the needs of different areas of the organisation.

Responsibility	Timeline
Executive Chairman	December 2016
ARTIE Academy Program Manager	

### **Action**

Engage employees to increase understanding and awareness of Aboriginal and Torres Strait Islander peoples, histories, cultures and achievements by providing continuous cultural learning, training and development.

### **Performance Measures**

RAP Working Group, Human Resources, and senior leaders to participate in cultural awareness training.

Responsibility	Timeline	
Executive Chairman	December 2016	
ARTIE Academy		

### **Action**

Engage employees to increase understanding and awareness of Aboriginal and Torres Strait Islander peoples, histories, cultures and achievements by providing continuous cultural learning, training and development.

### **Performance Measures**

Provide opportunities for staff to participate in cultural awareness training.

Responsibility	Timeline	
Executive Chairman	January 2016	
ARTIE Academy Program Manager		

### Action

Continue to respect and adhere to Aboriginal and Torres Strait Islander cultural protocols such as 'Welcome to Country' and 'Acknowledgement of Country' and engage all employees in understanding the meaning and importance of the two ceremonies.

### **Performance Measures**

Develop, implement and distribute an Aboriginal and Torres Strait Islander cultural protocol document for FOGS.

Responsibility	Timeline	
ARTIE Academy Program Manager	January 2016	

#### **Action**

Continue to respect and adhere to Aboriginal and Torres Strait Islander cultural protocols such as 'Welcome to Country' and 'Acknowledgement of Country' and engage all employees in understanding the meaning and importance of the two ceremonies.

### **Performance Measures**

Develop and maintain a list of contacts for organising a Welcome to Country from a local Traditional Owner for all regions FOGS operates within.

Responsibility	Timeline	
ARTIE Academy Program Manager	January 2016	

### Action Performance Measures

Continue to respect and adhere to Aboriginal and Torres Strait Islander cultural protocols such as 'Welcome to Country' and 'Acknowledgement of Country' and engage all employees in understanding the meaning and importance of the two ceremonies.

Ensure local Traditional Owners of areas FOGS operate within are always invited to attend events hosted by FOGS.

Responsibility	Timeline	
ARTIE Academy Program Manager	January 2016	

### Action Performance Measures

Continue to respect and adhere to Aboriginal and Torres Strait Islander cultural protocols such as 'Welcome to Country' and 'Acknowledgement of Country' and engage all employees in understanding the meaning and importance of the two ceremonies.

Identify at least one significant event for which a Welcome to Country from a local Traditional Owner will be provided.

Responsibility	Timeline	
ARTIE Academy Program Manager	December 2015	

### Action Performance Measures

Celebrate NAIDOC Week and provide opportunities for FOGS Aboriginal and Torres Strait Islander employees to engage with culture and community through NAIDOC Week events.

Review HR policies and standards to ensure there are no barriers to employees participating in NAIDOC Week celebrations.

Responsibility	Timeline
Executive Chairman	July 2016 / 2017

### Action Performance Measures

Celebrate NAIDOC Week and provide opportunities for FOGS Aboriginal and Torres Strait Islander employees to engage with culture and community through NAIDOC Week events.

Provide opportunities for Aboriginal and Torres Strait Islander employees to participate in local NAIDOC Week Events

Responsibility	Timeline	
Executive Chairman	July 2016 / 2017	

# Action Continue commitment in increasing FOGS appreciation, acknowledgement and cultural integrity of Aboriginal and Torres Strait Islander peoples, Elders and communities.

### **Performance Measures**

Consult with external Aboriginal and Torres Strait Islander peoples, Elders and stakeholders to embed cultural protocols into the development of new and existing FOGS administered programs.

Responsibility	Timeline	
Executive Chairman	December 2015	
ARTIE Academy Program Manager		
Sponsorship Manager		

### **Action**

## Continue commitment in increasing FOGS appreciation, acknowledgement and cultural integrity of Aboriginal and Torres Strait Islander peoples, Elders and communities.

### **Performance Measures**

Create email signature blocks as an organisational template that acknowledge and respect Traditional Owners of the land.

Responsibility	Timeline
IT Manager	December 2015

### **Action**

# Continue commitment in increasing FOGS appreciation, acknowledgement and cultural integrity of Aboriginal and Torres Strait Islander peoples, Elders and communities.

### **Performance Measures**

Purchase and display Aboriginal and Torres Strait Islander flags at FOGS Headquarters.

Responsibility	Timeline
Executive Chairman	August 2016

### Action

# Continue commitment in increasing FOGS appreciation, acknowledgement and cultural integrity of Aboriginal and Torres Strait Islander peoples, Elders and communities.

### **Performance Measures**

Purchase and display appropriate Aboriginal and Torres Strait Islander artwork and imagery in FOGS office.

Responsibility	Timeline
Executive Chairman	December 2015

### **Opportunities**



FOGS.

FOGS is committed to creating and increasing opportunities for Aboriginal and Torres Strait Islander peoples in the areas of Rugby League, education and employment in enhancing the ability to secure positive futures that will benefit the individual personally and the communities throughout Queensland.

FOCUS AREA: (Optional)

Action	Performance Measures	
Investigate opportunities to increase Aboriginal and Torres Strait Islander employment opportunities within FOGS.	Develop an Aboriginal and Torres Strait Islander employment and retention strategy.	
	Responsibility	Timeline
	Executive Chairman	January 2016
	Human Resource Manager	
Action	Performance Measures	
Investigate opportunities to increase Aboriginal and Torres Strait Islander employment opportunities within FOGS.	Review HR policies and procedures to ensure barriers to Aboriginal and Torres Strait Islander employees are able to be addressed.	
FOGS.	employees are able to be a	addressed.
FOGS.	Responsibility	addressed.  Timeline
FOGS.		
FOGS.	Responsibility	Timeline
Action	Responsibility  Executive Chairman  Human Resource	<b>Timeline</b> December 2015
	Responsibility  Executive Chairman  Human Resource  Manager	Timeline  December 2015

Responsibility	Timeline	
Executive Chairman	December 2015	
Human Resource Manager		

including professional development.

### **Action Performance Measures** Investigate opportunities to increase Aboriginal and Review, update and maintain database of Aboriginal Torres Strait Islander employment opportunities within and Torres Strait Islander talent for employment FOGS. opportunities within FOGS. **Timeline** Responsibility **Executive Chairman** December 2015 **Human Resource** Manager **Action Performance Measures** Investigate opportunities to increase Aboriginal and Advertise all job vacancies in Aboriginal and Torres Torres Strait Islander employment opportunities within Strait Islander media. FOGS. **Timeline** Responsibility **Executive Chairman** December 2015 **Human Resource** Manager **Action Performance Measures** Investigate opportunities to increase Aboriginal and Review and update procurement policies to ensure Torres Strait Islander supplier diversity within FOGS. there are no barriers for procuring goods and services from Aboriginal and Torres Strait Islander businesses. **Timeline** Responsibility **Executive Chairman** December 2015 **Human Resource** Manager **Action Performance Measures** Develop a plan for FOGS to publically promote Investigate opportunities to increase Aboriginal and Torres Strait Islander supplier diversity within FOGS. business opportunities available. **Timeline** Responsibility December 2015 **Executive Chairman Human Resource**

Manager

### **Action Performance Measures** Investigate opportunities to increase Aboriginal and Review and reform procurement strategy, policy and Torres Strait Islander supplier diversity within FOGS. processes so that supplier diversity principles can be incorporated into our procurement strategy. **Timeline** Responsibility **Executive Chairman** June 2016 **Human Resource** Manager **Action Performance Measures** Investigate opportunities to increase Aboriginal and Investigate commercial opportunities through Torres Strait Islander supplier diversity within FOGS. engagement with Aboriginal and Torres Strait Islander economic development organisations such as Black Business Finder, South East Queensland Indigenous Chamber of Commerce and Supply Nation. Responsibility **Timeline Executive Chairman** June 2016 **Human Resource** Manager **Action Performance Measures** Continue FOGS community work with regard to Examine the effectiveness of FOGS organisational support and sponsor assistance with Aboriginal and support and sponsorship to determine areas in which Torres Strait Islander communities. can be further reviewed and updated each year. Responsibility **Timeline** December 2015 / 2016 Sponsorship Manager **Sponsorship Coordinator Action Performance Measures** Continue to maintain and support FOGS involvement Ensure all Key Performance Indicators per Government in the ARTIE Academy. funding agreement are met and surpassed each year. **Timeline** Responsibility **Executive Chairman** December 2015 ARTIE Academy Program Manager

### **Action Performance Measures** Continue to maintain and support FOGS Develop and implement a plan to conduct an Internal involvement in the ARTIE Academy. review of the ARTIE Academy each year, through the utilisation of internal and external stakeholder findings / feedback. Responsibility **Timeline Executive Chairman** December 2015 **ARTIE Academy** Program Manager **Action Performance Measures** Promote FOGS RAP commitment to supporting the Engage ARTIE Academy Schools to participate in Narragunnawali, a Reconciliation Australia program, goals of Narragunnawali. designed to promote reconciliation in schools. Provide information to all ARTIE Academy Schools about Narragunnawali. Engage with external stakeholders (Principals, Deputy Principals, Heads of Department and School Community Members) to offer guidance and support whilst assisting to implement reconciliation initiatives. **Timeline** Responsibility **ARTIE Academy** July 2016 and 2017 Manager **ARTIE Academy Education Coordinators Action Performance Measures** Participate in extensive Queensland University of Develop a strategy to measure the impact of the ARTIE Technology evaluation of the ARTIE Academy Program Academy on program participants. and practises to maintain and successfully ensure effective engagement with Aboriginal and Torres Strait Review student attendance, effort and behaviour data Islander students and to identify ways to improve at the end of each school term to determine program learning outcomes. effectiveness. Develop and implement a plan to publicise research findings to all FOGS stakeholders in relation to the impact of the ARTIE Academy on student's educational outcomes.



### **Tracking Progress and Reporting**

Action	Performance Measures	i .
Internal review, reporting and progress to Senior Leadership.	Develop and implement internal reporting mechanisms and system to record/ register all RAP related material and activities undertaken and achieved.	
	Responsibility	Timeline
	Executive Chairman	December 2016 / 2017
	Human Resource Manager	
Action	Performance Measures	;
Internal review, reporting and progress to Senior Leadership.	RWG to provide bi-annual leadership / FOGS Board or	•
	Responsibility	Timeline
	Executive Chairman	July / January 2016, 2017
	Human Resource Manager	2017
Action	Performance Measures	;
Report accomplishments, challenges and lessons learnt to Reconciliation Australia through the RAP Impact Measure Report.	Complete and submit RAP Impact Measurement Questionnaire to Reconciliation Australia annually.	
	Responsibility	Timeline
	Executive Chairman	September 2016/2017
Action	Performance Measures	:
Report accomplishments, challenges and lessons learnt to Reconciliation Australia through the RAP Impact Measure Report.	Investigate opportunities t achievements.	o publically report on RAP
	Responsibility	Timeline
	Executive Chairman	December 2016

Performance Measu	res
	on Australia to develop a new s, achievements and challenges.
Responsibility	Timeline
Responsibility	rimeime

Action	Performance Measures
Refresh FOGS RAP	Submit draft RAP to Reconciliation Australia for formal endorsement.

(

Responsibility	Timeline	
FOGS RAP Working Chair	June 2017	

